The Whittington Hospital MHS

NHS Trust

#### ITEM: 08/170

DOC: 9

| Meeting:              | Trust Board  |
|-----------------------|--|
| Date:                 | 19 November 2008   |
| Title:                | Report from the Audit Committee  |
| Executive<br>Summary: | <ul> <li>The Audit Committee met on 10 November 2008. The attached notes set out the key actions identified at the meeting.</li> <li>The Audit Committee received a review of the current Integrated Governance documents comprising the Standing Orders, Standing Financial Instructions and Scheme of Reservation and Delegation of Powers, which need to be confirmed on an annul basis. The following changes were agreed:</li> <li>Delete reference to the Assurance Committee</li> </ul>   |
|                       | <ul> <li>Delete reference to PPIF and renumber paragraphs</li> <li>Insert reference to trust website for notification of Board meetings</li> <li>Insert risk management systems, clinical governance and health and safety into the terms of reference of the Audit Committee</li> <li>Replace reference to company secretary with corporate secretary</li> <li>Merge Assurance Committee with Audit Committee</li> <li>Replace reference to LDP with IBP</li> <li>Replace references to revaluation with latest guidance</li> <li>Replace references to vice chairman with deputy chairman</li> </ul> |
|                       | The Audit Committee also received and reviewed the Audit Commission's Annual Audit Letter (attached) and recommends it to the Board as a fair  |

Action: The Board is asked to :
1. Note the action points arising from the meeting of the Audit Committee on 10 November 2008.
2. Agree the amendments made to the Integrated Governance documents as set out above for wider publication
3. Receive the Annual Audit Letter from the trust's external auditor.

assessment of the Trust's performance in 2007-08.

# ReportSusan Sorensenfrom:Corporate Secretary

| Sponsor: | Anna Merrick<br>Chairman of the Audit Committee |
|----------|---|
|          |   |

| Financial Validation      | Name of finance officer |  |
|---------------------------|-------------------------|--|
| Lead: Director of Finance | na                      |  |



| Compliance with statute, directions, policy, guidance                 | Reference:                      |
|---|---------------------------------|
| policy, guidance  | Monitor guidance                |
| Lead: All directors   |                                 |
|   |                                 |
| Compliance with Healthcare Commission<br>Core/Developmental Standards | Reference:                      |
| Lead: Director of Nursing & Clinical Development                      | na                              |
| Compliance with Auditors' Local                                       | Reference:                      |
| Evaluation standards (ALE)  | Reference.                      |
|   | na                              |
| Lead: Director of Finance   |                                 |
|   |                                 |
| Evidence for self-certification under the                             | Compliance framework reference: |
| Monitor compliance regime   |                                 |
|   | Appendix C14                    |
| Lead: All directors   |                                 |

#### The Whittington Hospital NHS Trust Audit Committee

This paper tracks progress on actions from previous meetings of the Audit Committee (AC) and summarises the key decisions and actions arising from the latest meeting on 10<sup>th</sup> November 2008. The minutes of the meeting contain a more comprehensive account of discussion and outcomes.

## Update on outstanding actions from Audit Committee 10<sup>th</sup> June 2008

| Action  | Progress / Update  |
|---|--|
| Review DH guidance on the health impact of climate change | To be brought to January 2009 AC   |
| Clarify the reporting line for security management        | Confirmed that chairman had nominated Edward Lord as the non-executive lead. |
| All other action points                                   | Complete or covered elsewhere on agenda                                      |

### Update on outstanding actions from Audit Committee 4<sup>th</sup> September

| Action  | Progress / Update  |  |
|---|--|--|
| Responding to the increase reporting of violence on staff, Steve Primrose to add this to the Trust's risk register in September.  | To be included in part iteration of risk register  |  |
| Clinical Governance Committee to look into<br>using a competency-based system and<br>report back to November Audit Committee.   | AC agreed a more realistic review date to report back to March AC.   |  |
| The AC requested that consideration is<br>given to how the SUIs are recorded and<br>monitored within the Assurance<br>Framework. Deborah Clatworthy, Fiona<br>Elliott and Susan Sorensen to discuss and<br>report back. | Report to January AC   |  |
| Fiona Elliott/Susan Sorensen to review the<br>linkage between the risk register and the<br>BAF, including mapping of Integrated<br>Business Plan risks to the BAF and risk<br>register                                  | To be completed when IBP updated   |  |
| Consideration to be given to the use of an alternative software package to manage the risk register   | Business case approved. Six months notice to current supplier.   |  |
| Susan Sorensen to arrange for a section on reputational risk to be included in the in the Board self-certification process  | Work in progress with Parkhill to identify documentation for self-certification. To be discussed at 12 Dec Board development session     |  |
| Steve Primrose to ensure that tighter<br>controls on capital scheme project<br>management are in place with immediate<br>effect   | The issue has been added to the risk register and will be discussed and monitored at the Capital Monitoring Group. To report back to AC. |  |
| All other action points   | Complete or covered elsewhere on agenda  |  |

## Actions arising from Audit Committee on 10<sup>th</sup> November 2008

|     | Decision/Action  | Timescale  | Lead and support                                    |
|-----|--|--|---|
|     | Health and Safety Report   |  |   |
| 1.  | Outstanding matters to be summarised for the Audit Committee   | January 2009 AC  | Philip lent   |
| 2.  | The validation of participation in training<br>activity and establishment of the baseline<br>position identified as a key issue. Action<br>Plan and timetable required to achieve<br>significant improvement in coverage of<br>mandatory training        | January 2009 AC<br>Full compliance<br>by end march<br>2009 | <b>Philip lent</b><br>James Ward (H&S<br>adviser)   |
| 3.  | Implement "fit for purpose" training database and link to ESR database   | As above   | As above  |
| 4.  | Undertake fire risk analysis, including the implications of the Fire Brigade's policy on damage limitation, to inform decisions on future insurance cover  | end February<br>2009                                       | Philip lent   |
|     | Health and Safe Annual Report  |  |   |
| 5.  | Action log arising from the report to be brought back to AC  | January AC   | Philip lent   |
| 6.  | Restore frequency of meetings to planned<br>level of six per annum, if necessary by<br>authorising deputy directors to chair<br>meetings   | ongoing  | Philip lent   |
| 7.  | Terms of reference of Health & Safety<br>Committee agreed by AC to be included in<br>FT application for board approval   | end November<br>2009                                       | Susan Sorensen                                      |
| 8.  | Produce assessment of trust's health and safety structures in relation to best practice  | January 2009 AC  | Philip lent<br>James Ward                           |
|     | Clinical Governance Committee Report   |  |   |
| 9.  | Issue in relation to mandatory training (as<br>also identified for health and safety)<br>Responsibility for provision, delivery and<br>recording shared between departments<br>and HR. Clarity of responsibility required.<br>HR to attend next meeting. | Janury 2009 AC   | Margaret Boltwood<br>Other directors                |
| 10. | Action plan on training to be agreed at<br>Executive Committee, covering also<br>issues emerging from SUI reports and<br>audit reports   | Report back to<br>January Audit<br>Committee               | Deborah Wheeler<br>Philip lent<br>Margaret Boltwood |
| 11. | Clinical Governance Strategy<br>Approved by the AC. Headings to inform<br>the CGC agenda.  | ongoing  | Deborah Wheeler                                     |

|     | Decision/Action   | Timescale                                  | Lead and support                      |
|-----|---|--|---------------------------------------|
|     | Director of Infection Prevention and<br>Control Annual Report   |  |                                       |
| 12. | It was noted that the section on<br>Decontamination was very detailed<br>because there was not a separate annual<br>report on this.   |  |                                       |
|     | SUI update  |  |                                       |
| 13. | It was noted that the Information<br>Commissioners Office enforcement unit<br>was taking an interest in the payroll data<br>loss SUI.<br>Action plan and progress report to be<br>produced.   | December Trust<br>Board                    | Susan Sorensen                        |
| 14. | Format of Action Plan progress report of<br>other SUIs needed to be amended to<br>include column for target completion.<br>Gaps in report to be filled.   | December Trust<br>Board and<br>January AC  | Deborah Wheeler<br>Deborah Clatworthy |
|     | Preparation for Health Care<br>Commission core standards<br>assessment 2008-09  |  |                                       |
| 15. | Revised process agreed including chief<br>executive and another executive director<br>to form internal review panel.  |  |                                       |
|     | NHSLA general standards assessment update   |  |                                       |
| 16. | Awaiting feedback .   |  |                                       |
|     | IBP update of Section 9: Governance   |  |                                       |
| 17. | <ul> <li>A number of amendments were agreed:</li> <li>More up-to-date detail on membership<br/>development</li> <li>More emphasis on the Council of<br/>Governors and their preparedness</li> <li>Explanation of the strength of the<br/>revised committee structure</li> <li>Reword composition of Audit<br/>Committee</li> <li>Insert figure for 2009-10 CIP</li> <li>Include Decontamination Committee in<br/>committee structure chart</li> <li>Clarify reference to LA Overview and<br/>Scrutiny assessment</li> <li>Clarify reference to Medical school<br/>assessment</li> </ul> | 30 Nov 2008 for<br>December Trust<br>Board | Susan Sorensen                        |
| 18. | A question was raised about the<br>appointment to the vacant associate non-<br>executive director post. Clarification to be<br>sought from the Chairman.  | 19 Nov 2008                                | Joe Liddane                           |

|     | Decision/Action   | Timescale                 | Lead and support                  |
|-----|---|---------------------------|-----------------------------------|
|     | Governance self-certification for FT  |                           |                                   |
|     | application: progress report  |                           |                                   |
| 19. | Committee advised of work in progress to<br>secure required documentation. Key<br>areas for further evidence noted. NED<br>performance management at Board level<br>to be fully recorded. | From Nov board<br>meeting | Susan Sorensen                    |
|     | Annual Audit Letter   |                           |                                   |
| 20. | Positive report noted. To be recommended to Trust Board.  | November Trust<br>Board   | Susan Sorensen                    |
|     | Updated Standing Orders, Standing<br>Financial Instructions, Reservation and<br>Delegation of Powers  |                           |                                   |
| 21. | Amendments to be approved by Trust<br>Board, documents to be published on<br>intranet and website   | November Trust<br>Board   | Susan Sorensen                    |
|     | External Audit progress report  |                           |                                   |
| 22. | Letter of representation required from trustees of Charitable Funds   | End November              | Richard Martin                    |
| 23. | Trustees to consider providing post<br>balance sheet event note to CF accounts<br>in respect of economic situation  | End November              | Richard Martin                    |
| 24. | Response to previous external audit recommendations to be chased up   | End November              | Richard Martin                    |
| 25. | Risk arising from economic situation should be registered   | End November              | Richard Martin                    |
| 26. | Investment strategy for charitable funds to be reviewed   | For January 2009<br>AC    | Richard Martin<br>Eleanor Hellier |
|     | Internal Audit Progress Report  |                           |                                   |
| 27. | Action plan for Human Resources<br>(Training) audit to be brought back to AC<br>in January  | January 2009<br>AC        | Margaret Boltwood                 |
| 28. | Outstanding recommendations on follow-<br>up report to be chased  | January 2009 AC           | Richard Martin                    |
| 29. | Separate meeting with auditors to be held immediately before next AC meeting  | January 2009 AC           | Susan Sorensen                    |
|     | Counter Fraud Service Report  |                           |                                   |
| 30. | Parkhill to follow up on Lloyds and police response to issue of altered cheques   | January 2009 AC           | Nigel Sedgwick<br>Parkhill        |
| 31. | Need to arrange training for medical staff<br>to understand the counter fraud<br>environment  | Spring 2009               | Nigel Sedgwick<br>Anna Kurowska   |
| 32. | Review of PMEF procedures needs<br>support  | End Dec 2008              | Richard Martin                    |

|     | Decision/Action  | Timescale       | Lead and support |
|-----|--|-----------------|------------------|
|     |  |                 |                  |
|     | IFRS Progress Report   |                 |                  |
| 33. | Estate revaluation to be undertaken 2 April 2009 agreed by AC                                    | April 2009      | Richard Martin   |
| 34. | Restate opening balance sheet  | End Dec 2008    | Richard Martin   |
|     | ALE Report   |                 |                  |
| 35. | Complete action plan for further improvement   | End March 2009  | Richard Martin   |
|     | Tender Waiver report   |                 |                  |
| 36. | Received and accepted  |                 |                  |
|     | Bad Debt report  |                 |                  |
| 37. | Need to establish how to minimise write off<br>of private patient and overseas visitors<br>debts | January 2009 AC | Richard Martin   |
|     | Any other business   |                 |                  |
| 38. | Do auditors need to attend the whole meeting? Both external and internal audit find it useful.   |                 |                  |

Susan Sorensen Corporate Secretary 12 Nov 2008